

# Principles of Organized Population-Based Cancer Screening

**Andre Carvalho MD, PhD, MPH**

Deputy Head Early Detection, Prevention  
& Infections Branch

International Agency  
for Research on Cancer



# Cervical cancer elimination initiative



# WHO

## Cervical cancer elimination targets for 2030

**Vision:** A world without cervical cancer

**Goal:** below 4 cases of cervical cancer per 100,000 woman-years

2030  
TARGETS

90%

of girls fully vaccinated  
with HPV vaccine by  
age 15 years.

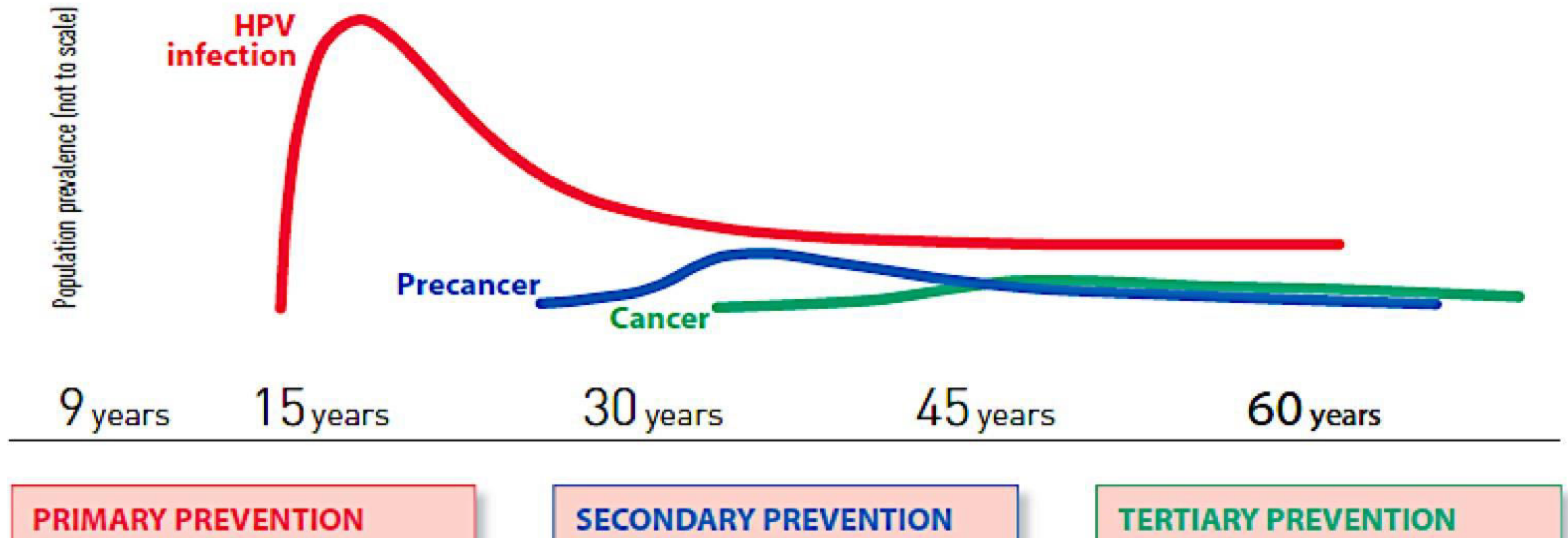
70%

of women are screened  
with a high-performance  
test by 35 years of age and  
again by 45 years of age.

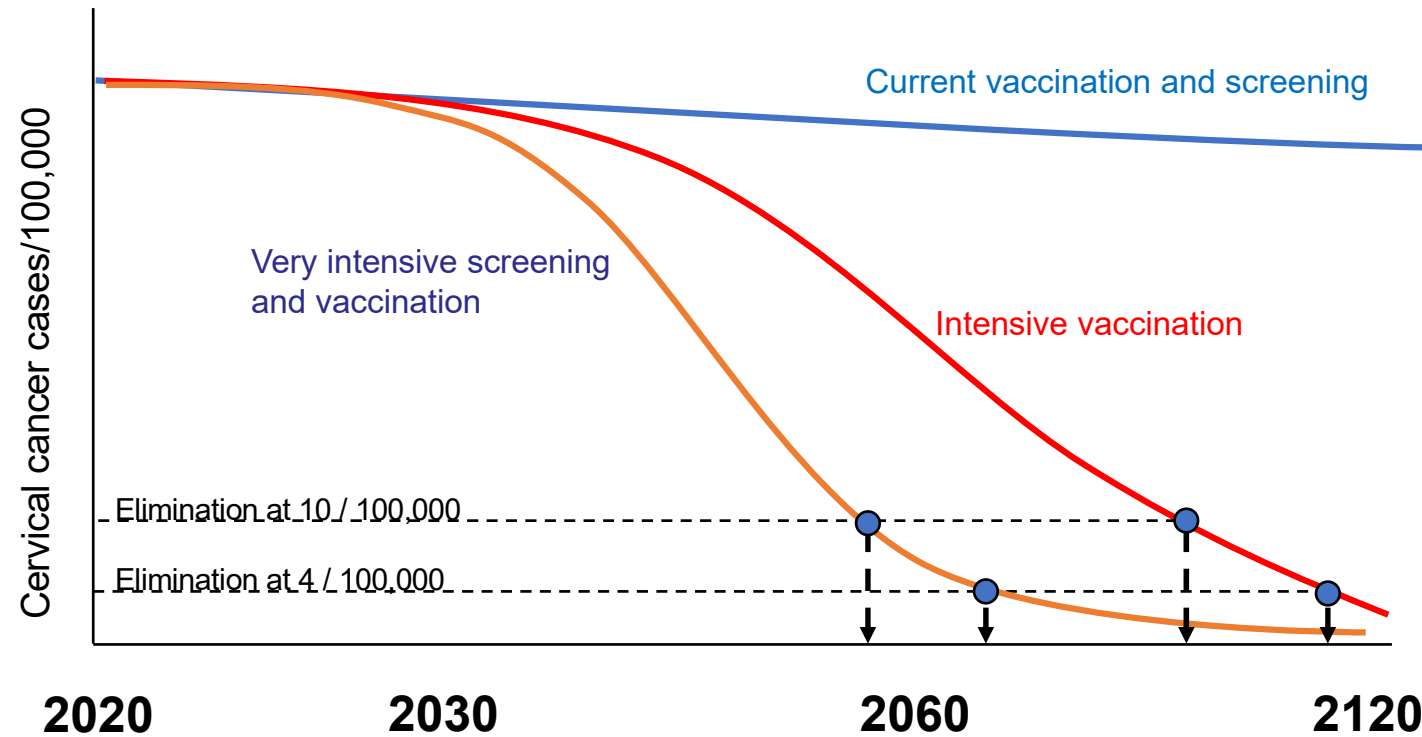
90%

of women identified with cervical  
disease receive treatment  
(90% of women with precancer  
treated, and 90% of women  
with invasive cancer  
managed).

# Strategies for cervical cancer elimination



# Cervical cancer elimination projection





World Health  
Organization

# **Global Breast Cancer Initiative Implementation Framework**

Assessing, strengthening and scaling  
up services for the early detection and  
management of breast cancer

### **Pillar 1**

**Health promotion for early detection  
(pre-diagnostic interval)**

**KPI: >60% of invasive cancers are  
stage I or II at diagnosis**

### **Pillar 2**

**Timely breast diagnostics  
(diagnostic interval)**

**KPI: diagnostic evaluation, imaging, tissue  
sampling and pathology within 60 days**

### **Pillar 3**

**Comprehensive breast-cancer management  
(treatment interval)**

**KPI: >80% undergo multimodality treatment  
without abandonment**



# World Health Assembly Adopts More Best Buys to Tackle NCDs, Reconfirms Impact of Alcohol Policy Best Buys

Posted on **June 1, 2023** in [Obstacle To Development](#), [Policy](#), [Research](#), [Sustainable Development](#)

## Cancer

- 1 Vaccination against human papillomavirus (1-2 doses) of 9–14 year old girls
- 2 Cervical cancer: HPV DNA screening, starting at the age of 30 years with regular screening every 5 to 10 years (using a screen-and-treat approach or screen, triage and treat approach)
- 3 Cervical cancer: early diagnosis programs linked with timely diagnostic work-up and comprehensive cancer treatment
- 4 Breast cancer: early diagnosis programs linked with timely diagnostic work-up and comprehensive cancer treatment
- 5 Colorectal cancer: early diagnosis programs linked with timely diagnostic work-up and comprehensive cancer treatment
- 6 Prevention of liver cancer through hepatitis B immunization
- 7 Childhood cancer: early diagnosis programs linked with timely diagnostic work-up and comprehensive cancer treatment, focusing on 6 index cancers of WHO Global Initiative for Childhood Cancer
- 8 Early detection and comprehensive treatment of cancer for those living with HIV



## Benefits

Early identification  
of cancer

Improved  
quality of life

Reduced incidence  
of cancer

Fewer deaths from  
cancer

## Risks and limitations

False-positives

Overdiagnosis

False-negatives

Burden on health  
services



# The stage-based precaution adoption process model (PAPM) for cervical screening uptake. © IARC



## Population-based screening

vs

## Opportunistic screening



Individual identification of eligible population



Invitation system for each round



Non-compliant individuals may be 'tracked'

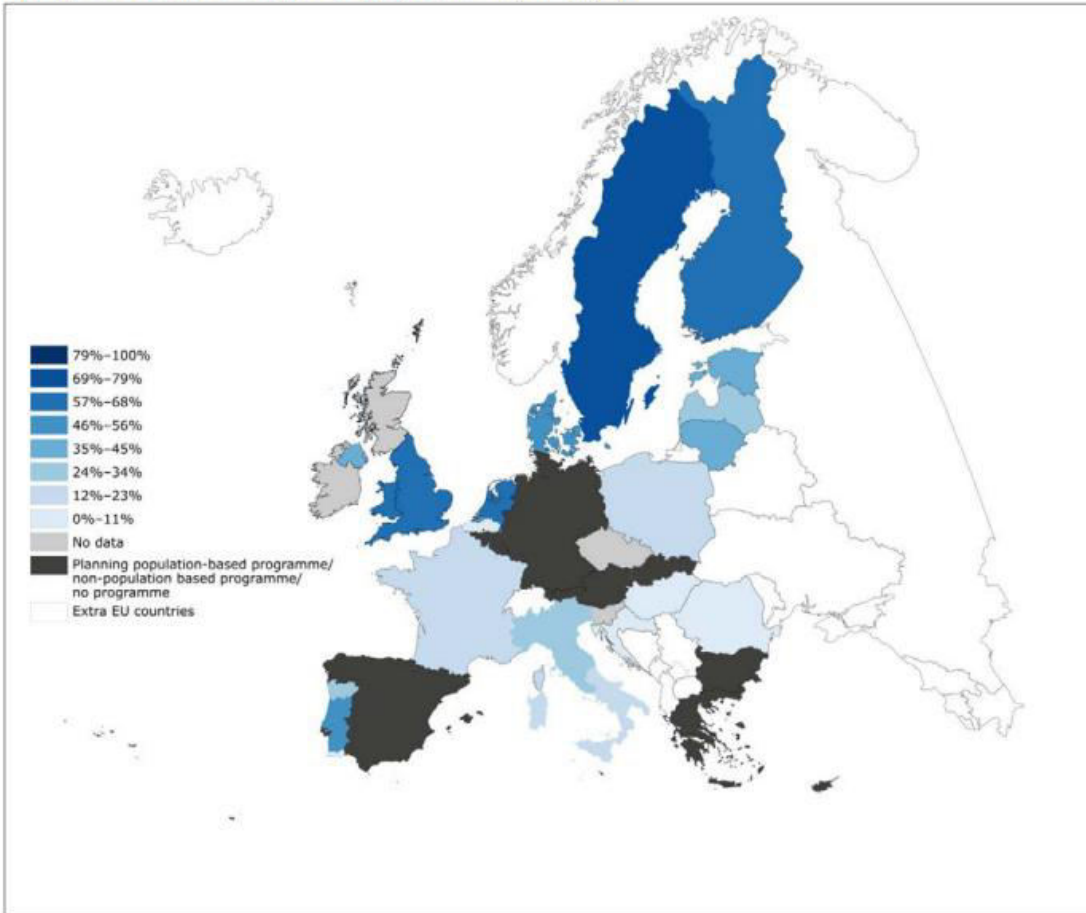


- recommendation during a routine medical consultation
- self-referral of individuals

## MYTHS!

Population-based screening alone can achieve a high coverage.

Figure 4.2. Cervical cancer screening programmes in the EU: examination coverage by programme specific age-range (table 4.9, all ages)\*



\*The estimates do not take into account opportunistic screening and only include women invited and screened

**70%** women aged 30-59 and resident in EU Member states with implemented/ piloting/ planning population-based cervical cancer screening (CCS) (2016)

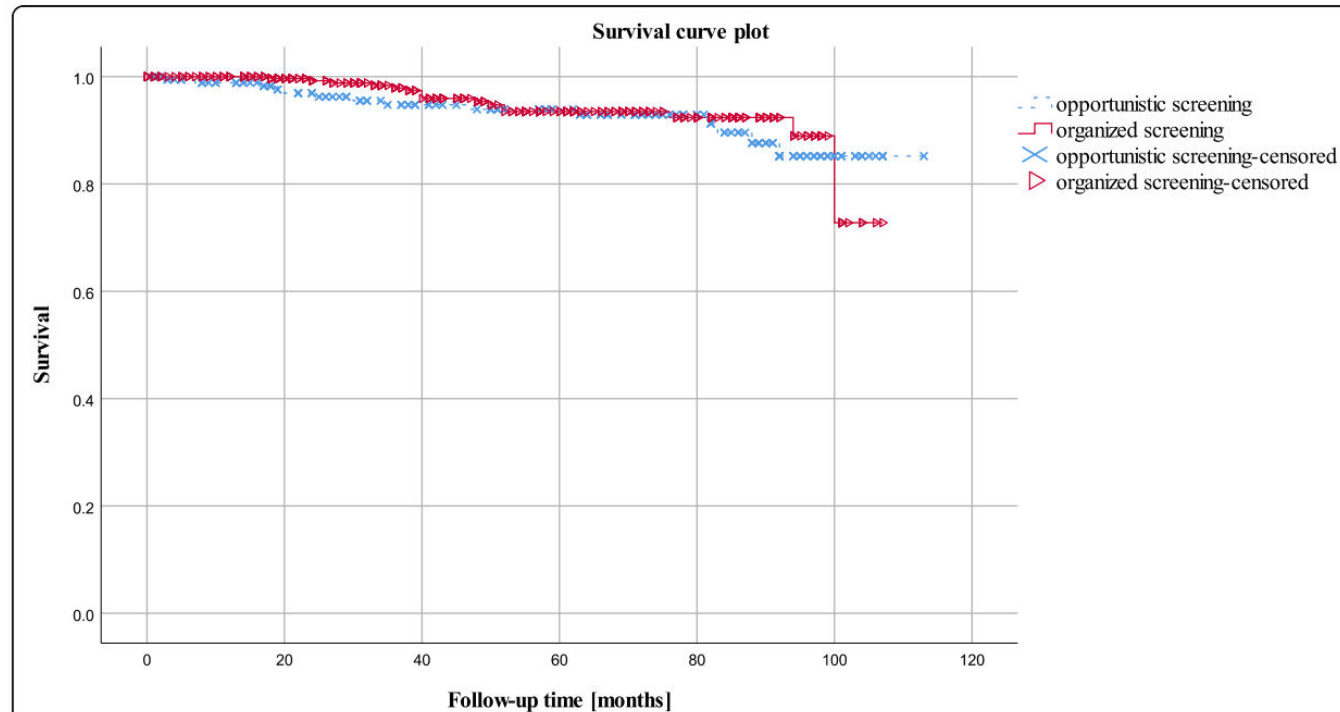
**30%** CCS coverage (average)

*IARC. Cancer Screening in the European Union (2017). Report on the implementation of the Council Recommendation on cancer screening*

## MYTHS!

Individuals screened through opportunistic pathway have worse outcomes.

**No significant difference of overall survival** of invasive breast cancer patients aged 50–69 years in organised & opportunistic mammography screening

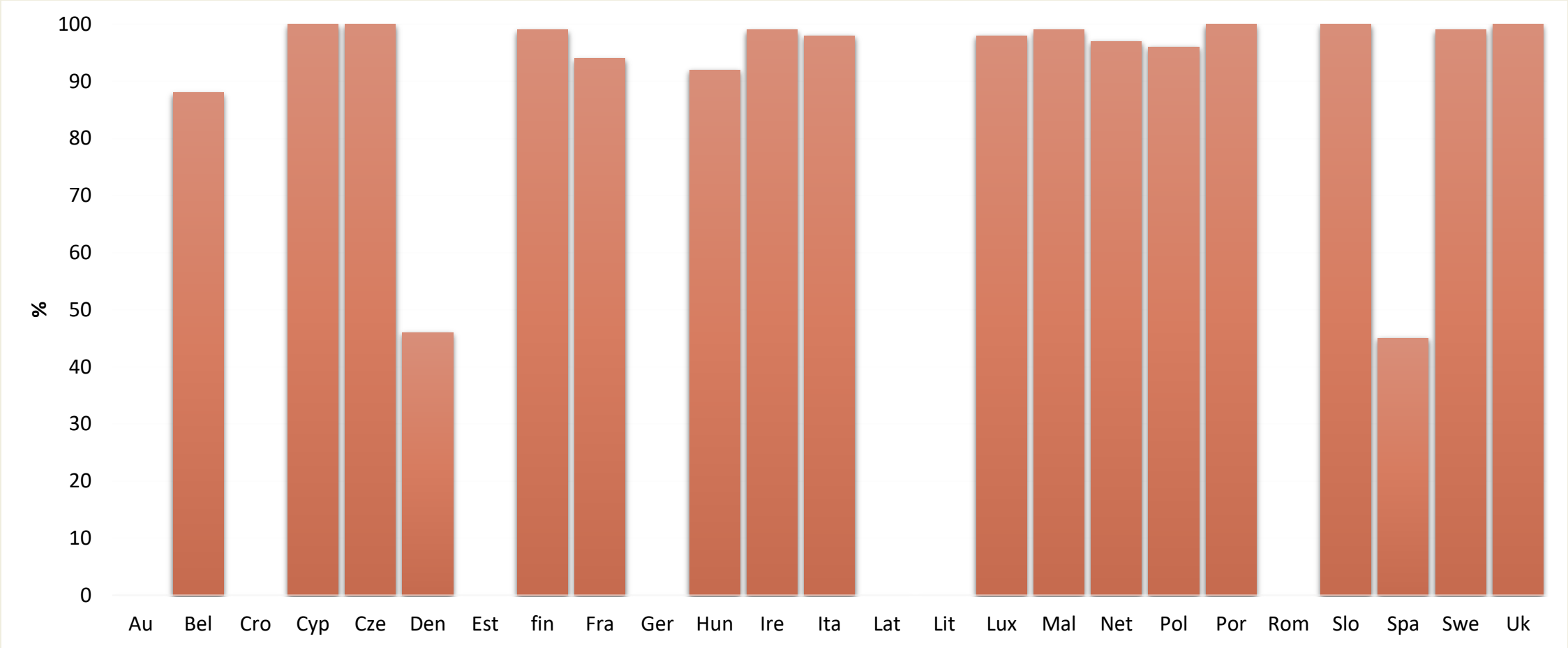


**Fig. 2** Overall observed survival of invasive breast cancer patients aged 50–69 years in organised and opportunistic mammography screening (Kaplan Meier Survival curve compared by Log Rank test). Fribourg cancer registry 2006–2014

*Peisl et al., 2019*

# Breast cancer screening programmes in the EU

## Completeness of further assessment results



*IARC. Cancer Screening in the European Union (2017). Report on the implementation of the Council Recommendation on cancer screening*



## Breast cancer screening programme in Morocco

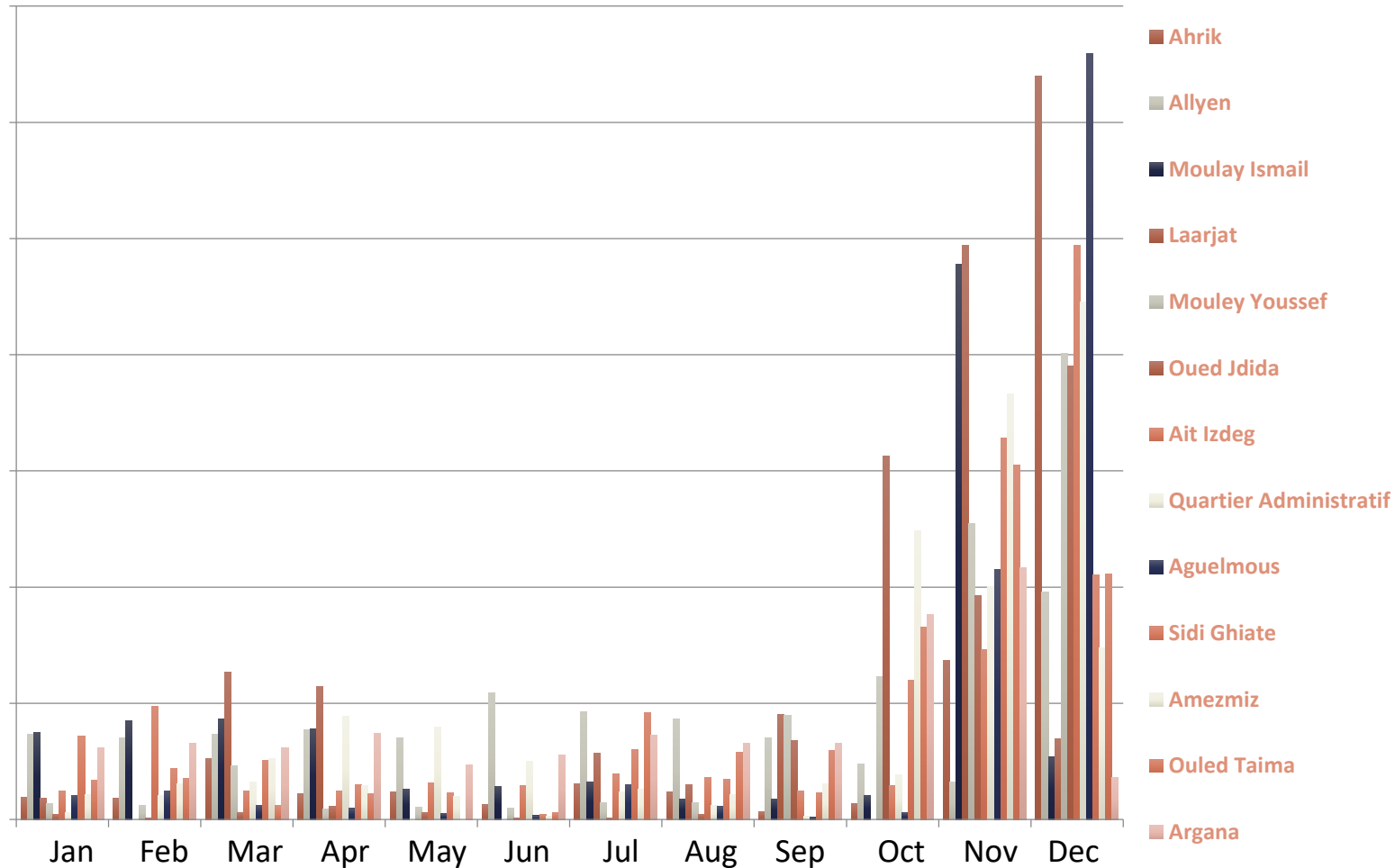
(CBE, 40-69 y, 2 y)





## MYTHS!

### Breast cancer screening coverage in Morocco



**56%** screening coverage

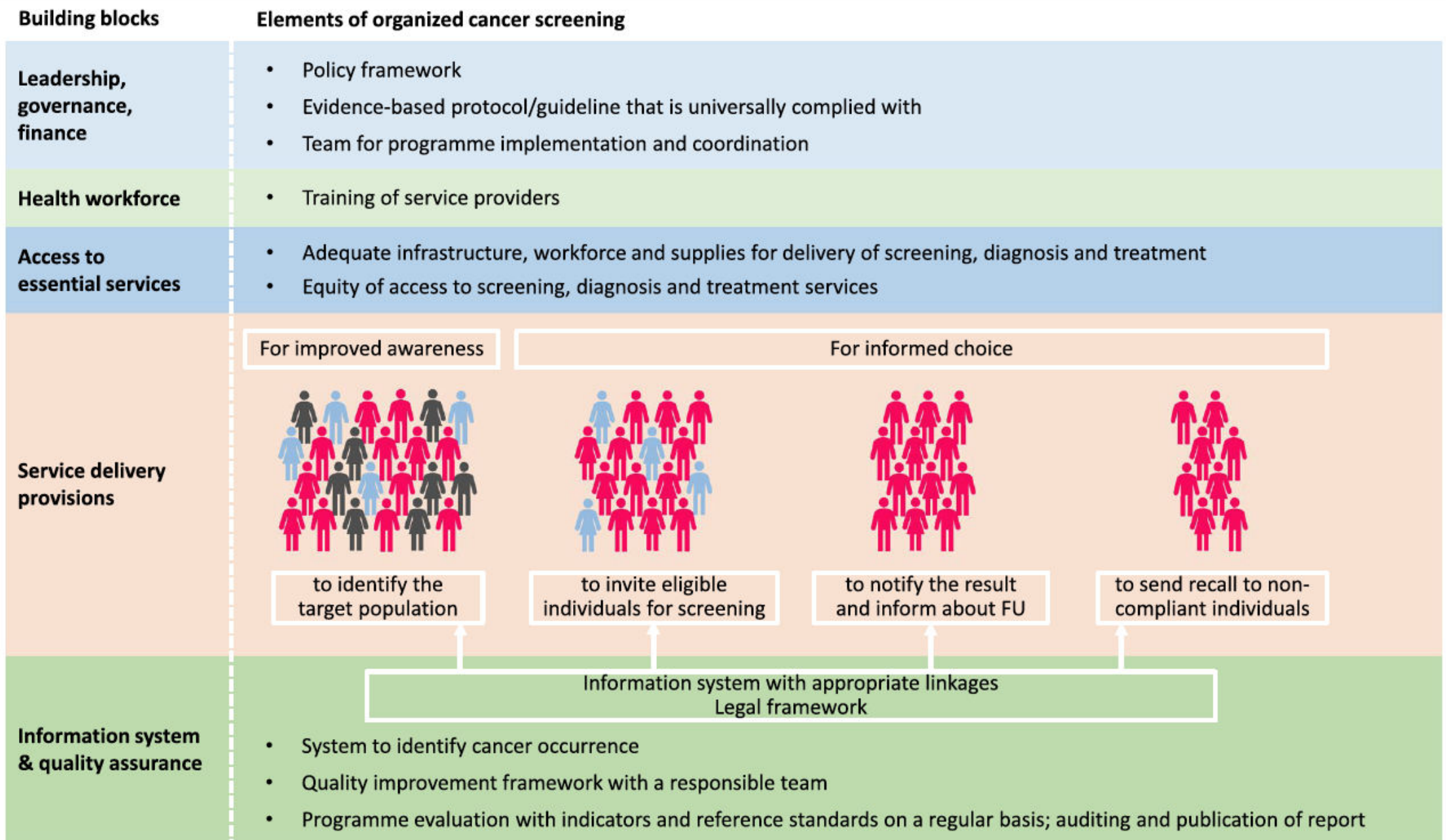
CanScreen5, 2019

*Basu et al., 2018*

## Organized cancer screening

“Due to such complexities in programme implementation and extreme heterogeneity in programme organization, it may be **futile or even unfair to label screening programmes dichotomously as either organized or nonorganized**”

*Zhang et al., 2022*

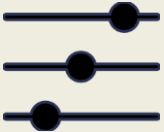
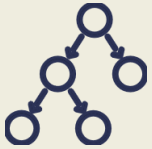


Building blocks for core elements of an organized screening programme

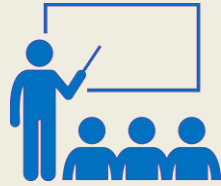
# International consensus of essential and desirable criteria of organized cancer screening programmes

Zhang et al, 2022

## Governance



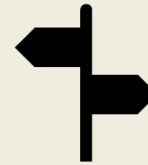
## Health workforce



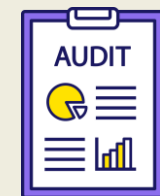
## Access to services



## Service delivery provisions



## Inf. system & quality assurance



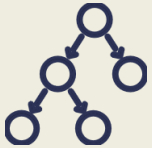
# International consensus of essential and desirable criteria of organized cancer screening programmes

Zhang et al, 2022

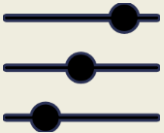
## Governance



**Policy framework** → governance structure, financing, goals and objectives of the programme



Evidence-based **protocol/guideline** developed in consensus with majority of stakeholders



Protocol/guideline describing at least the **target population, screening intervals, screening tests, referral pathway, and management of positive cases.**



Protocol/guideline describing **monitoring and evaluation**



Team/organization **responsible** for programme implementation and/or coordination

# International consensus of essential and desirable criteria of organized cancer screening programmes

*Zhang et al, 2022*

## Health workforce



Provision of **continued training** for service providers

## Access to services



**Availability** of adequate infrastructure, workforce and supplies for delivery of screening, diagnosis and treatment services



**Equity of access** to screening, diagnosis and treatment services

# International consensus of essential and desirable criteria of organized cancer screening programmes

Zhang et al, 2022

**Identification** of population eligible for screening

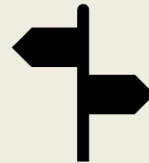
**Notification** of results and information on follow up

Identification of **cancer occurrence** in the target population (e.g., PBCR)

**Informed choice** with information on benefits and harms

Appropriate **legal framework** (registration of individuals and data linkages)

## Service delivery provisions



**Invitation** of population eligible for screening

**Recall** of non-compliant individuals

Operational plan to improve **awareness** of target population

**Compliance** of health care professionals with protocol/guideline



# International consensus of essential and desirable criteria of organized cancer screening programmes

Zhang et al, 2022

Information system with **appropriate linkages** (between population databases, screening information, cancer registry, etc.)

Team/organization **responsible** for quality assurance/ improvement

**Reference standards** for the indicators

## Inf. system & quality assurance



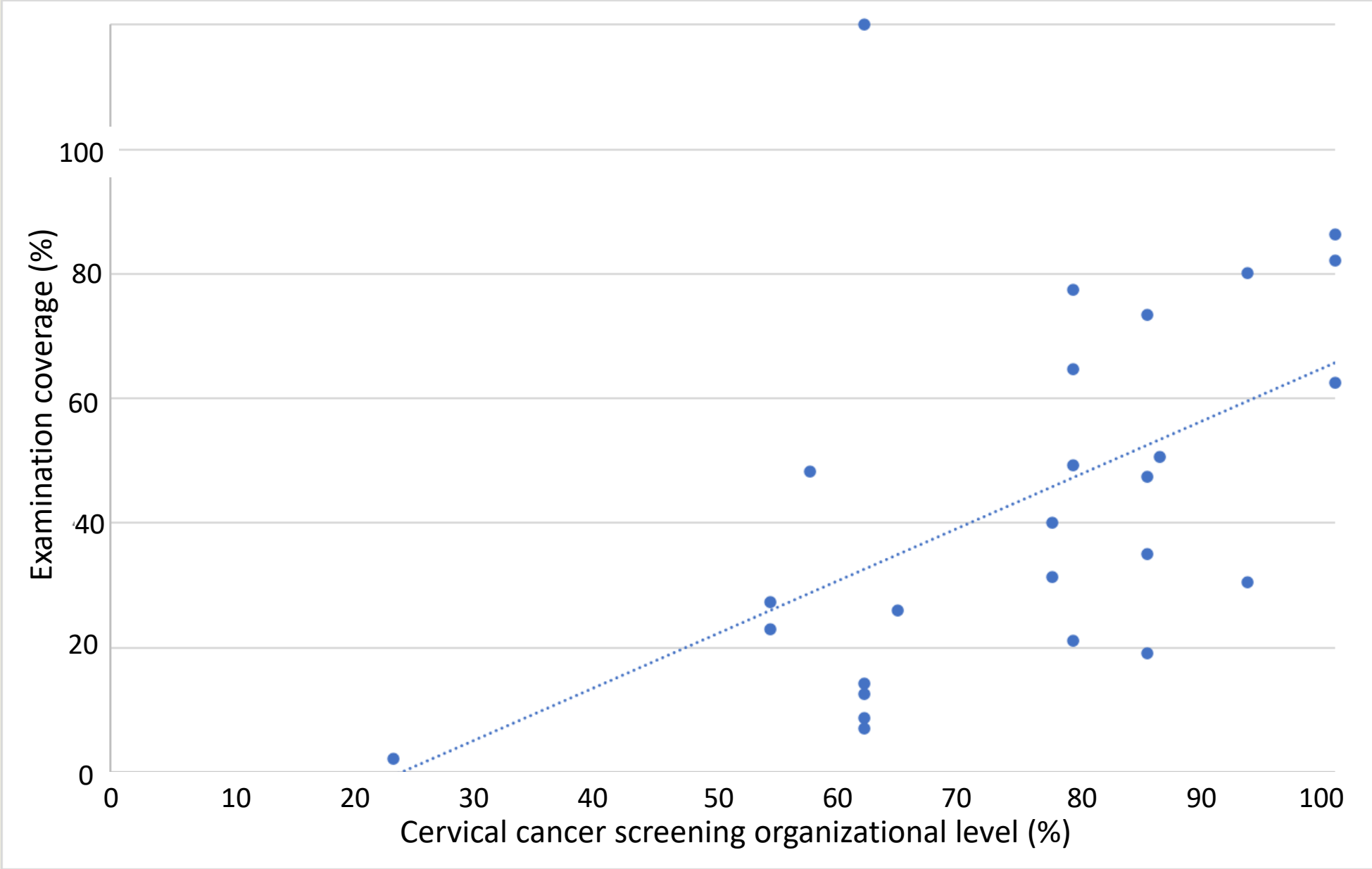
**Quality improvement framework**

Appropriate **indicators**

Regular **evaluation, publication and dissemination** of performance

**Auditing** of the programme

# Organizational level and examination coverage for cervical cancer screening



**Charts depicting selected characteristics of colorectal cancer screening programs/initiatives in Canadian provinces.**

[illegible]

# Improving cancer care coordination and screening

## ICCCS project

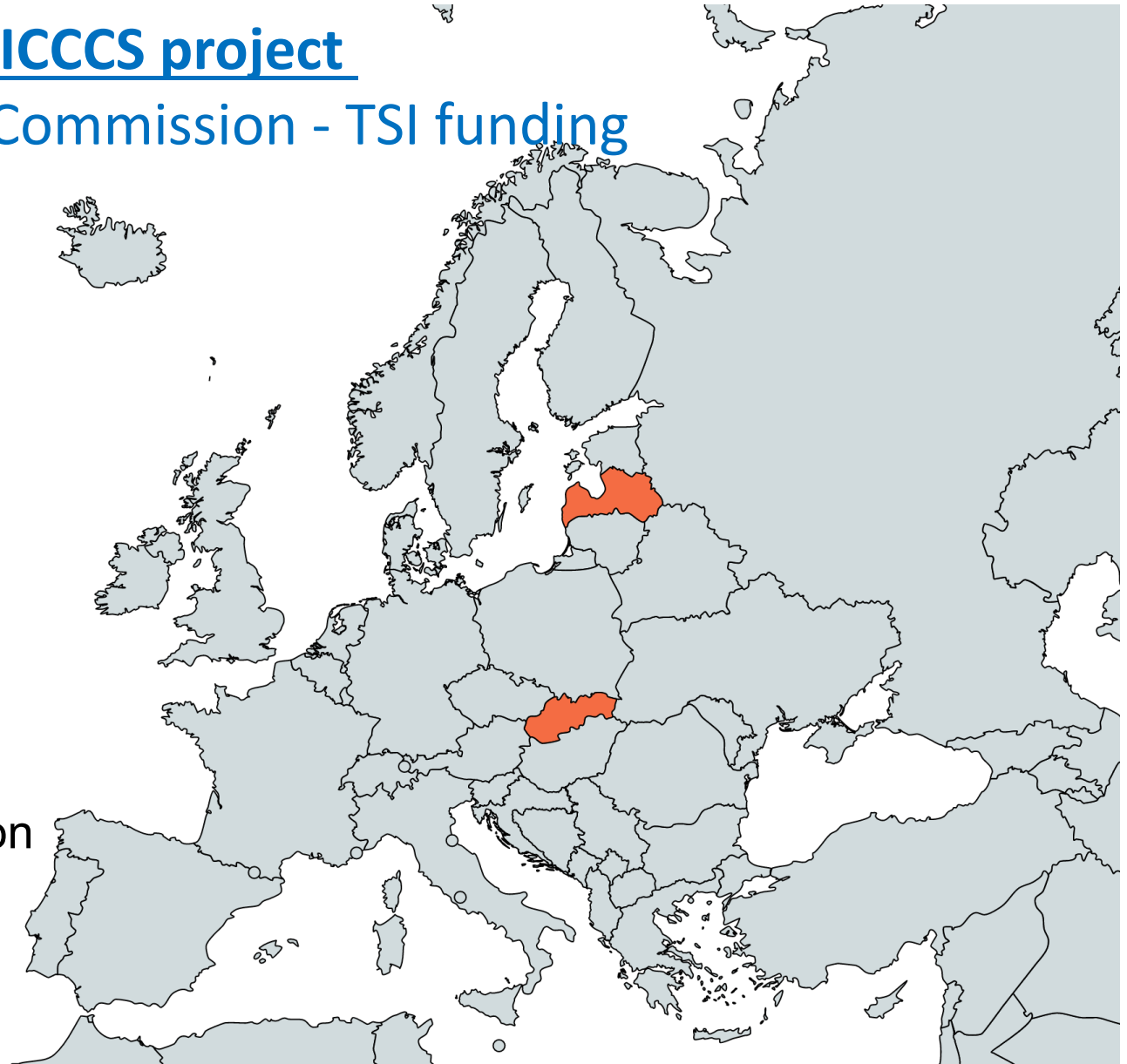
European Commission - TSI funding

### Latvia

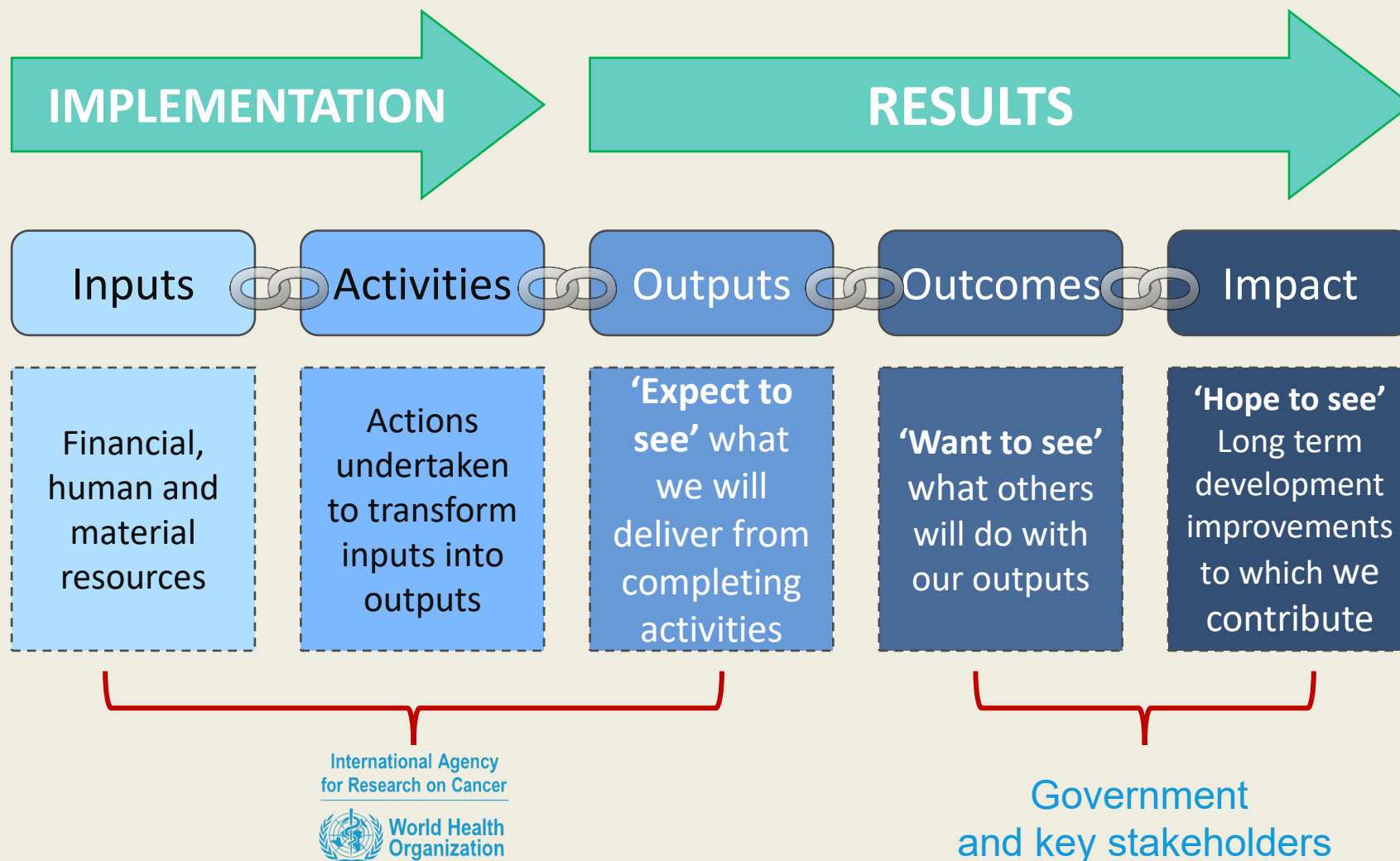
- ✓ Cancer Registry
- ✓ Cancer Screening
  - Digitalisation
  - Data protection
- ✓ Comprehensive Cancer Network

### Slovakia

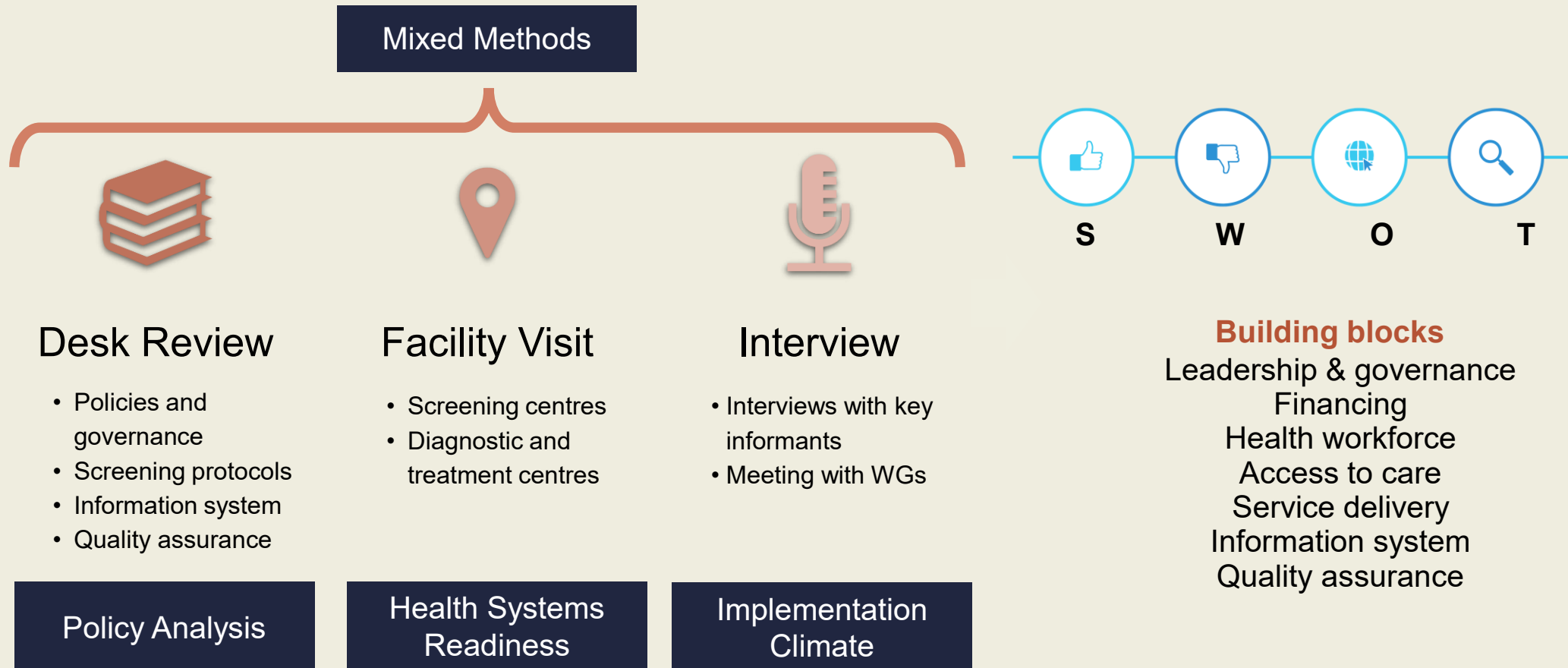
- ✓ Cancer Awareness
  - Stakeholders sensitization
  - Public campaign plan
- ✓ Cancer Screening
  - Digitalisation
  - Data protection



# Logical Framework approach

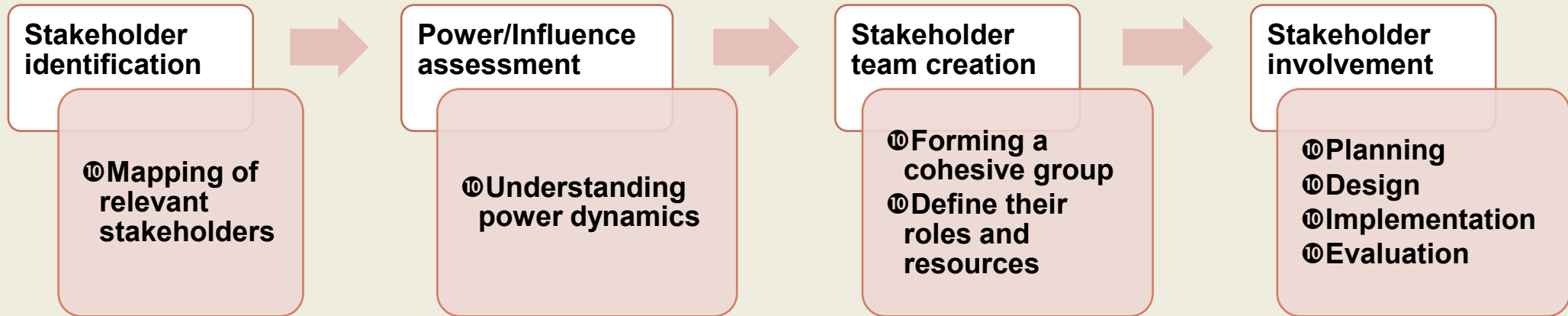


# Capacity Assessment



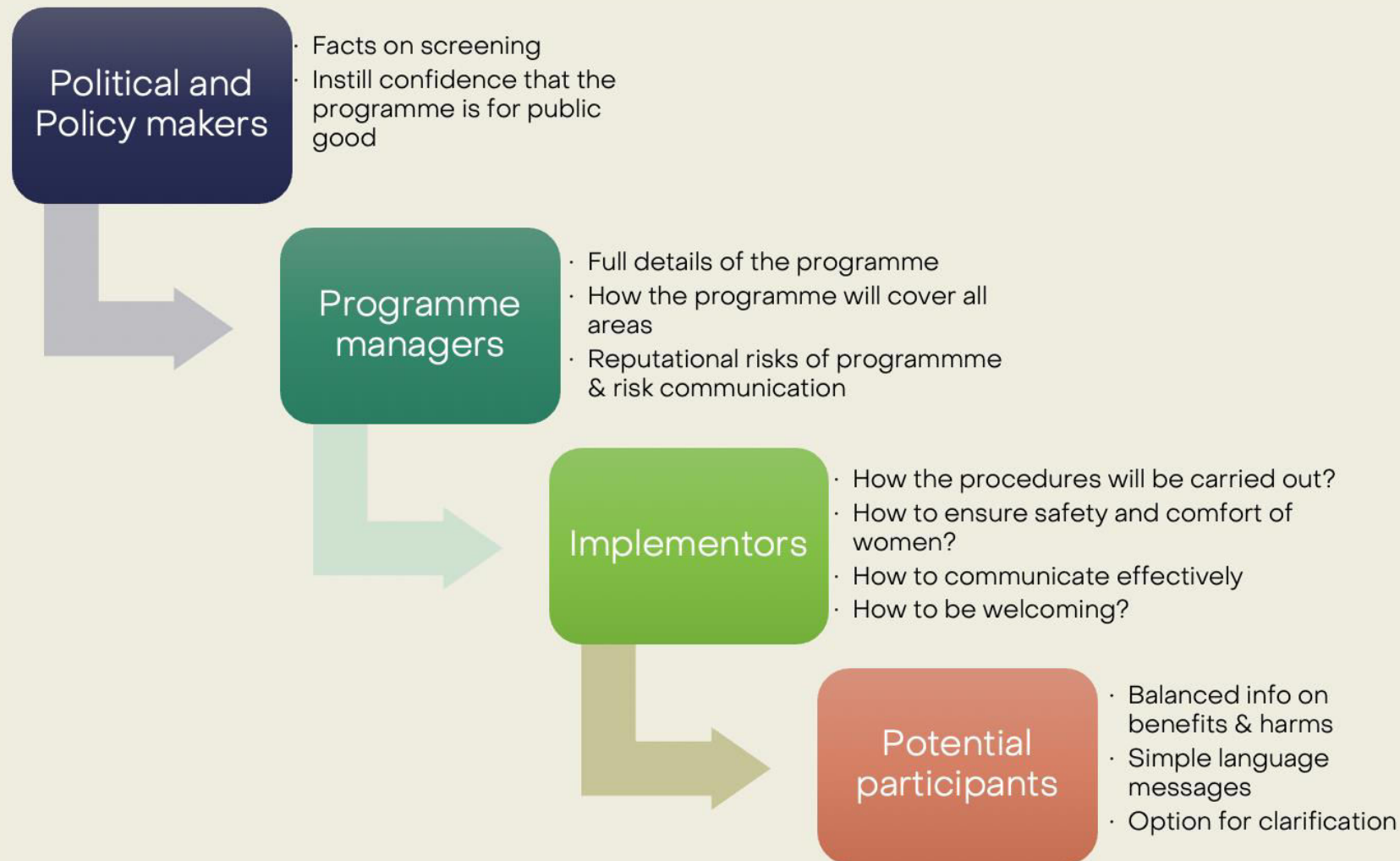
# Stakeholder Mapping

## Process

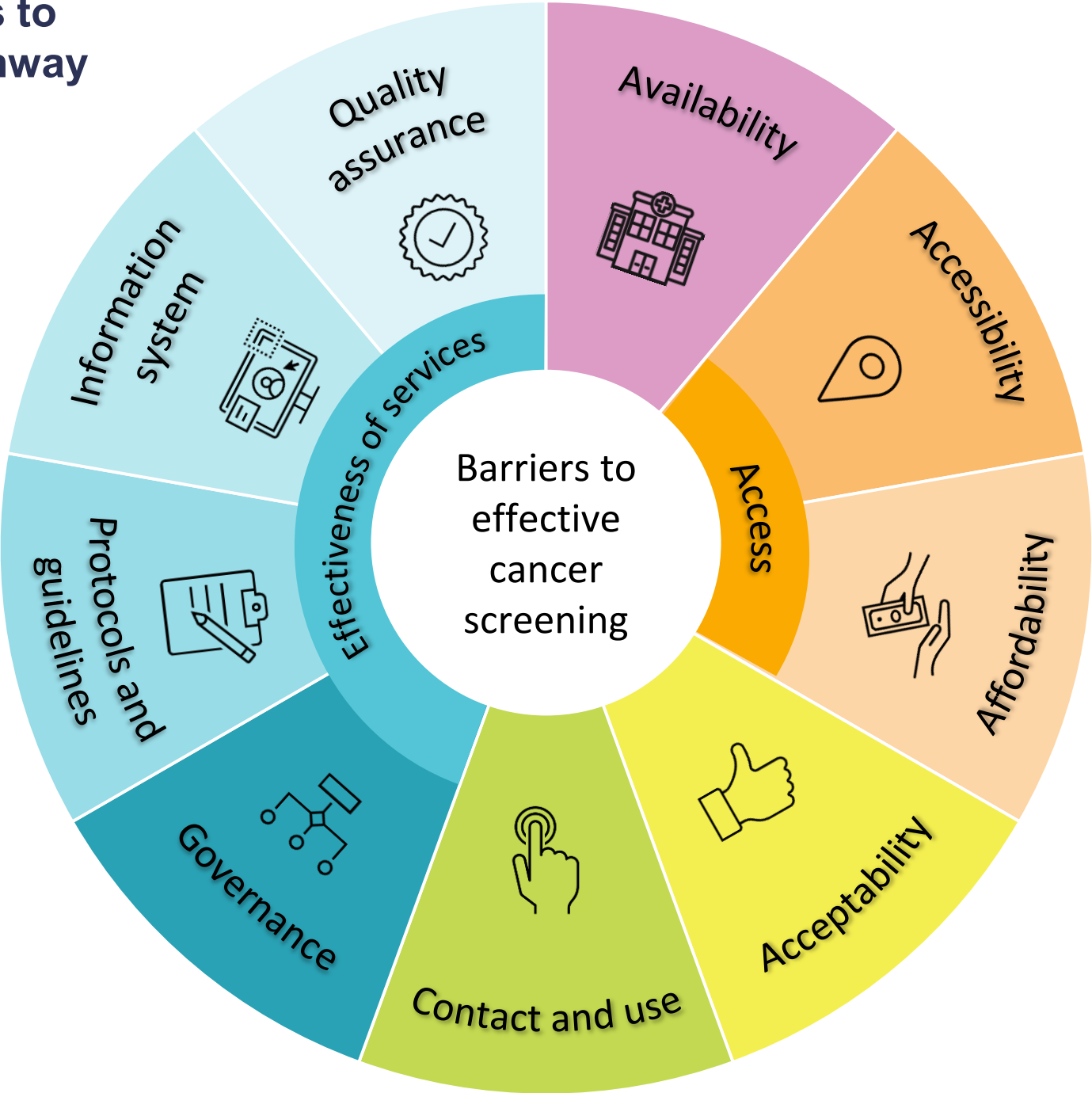




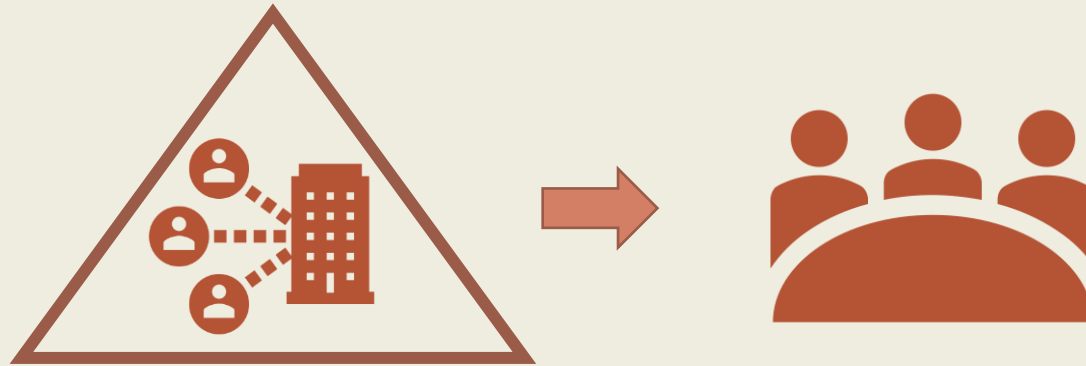
# Stakeholder Engagement



Framework of barriers to cancer screening pathway



# To design a action plan strategy



**The findings of the situational analysis and SWOT was synthesized and triangulated to feed the action plan**

**Action plan was presented to a stakeholders team workshop.**

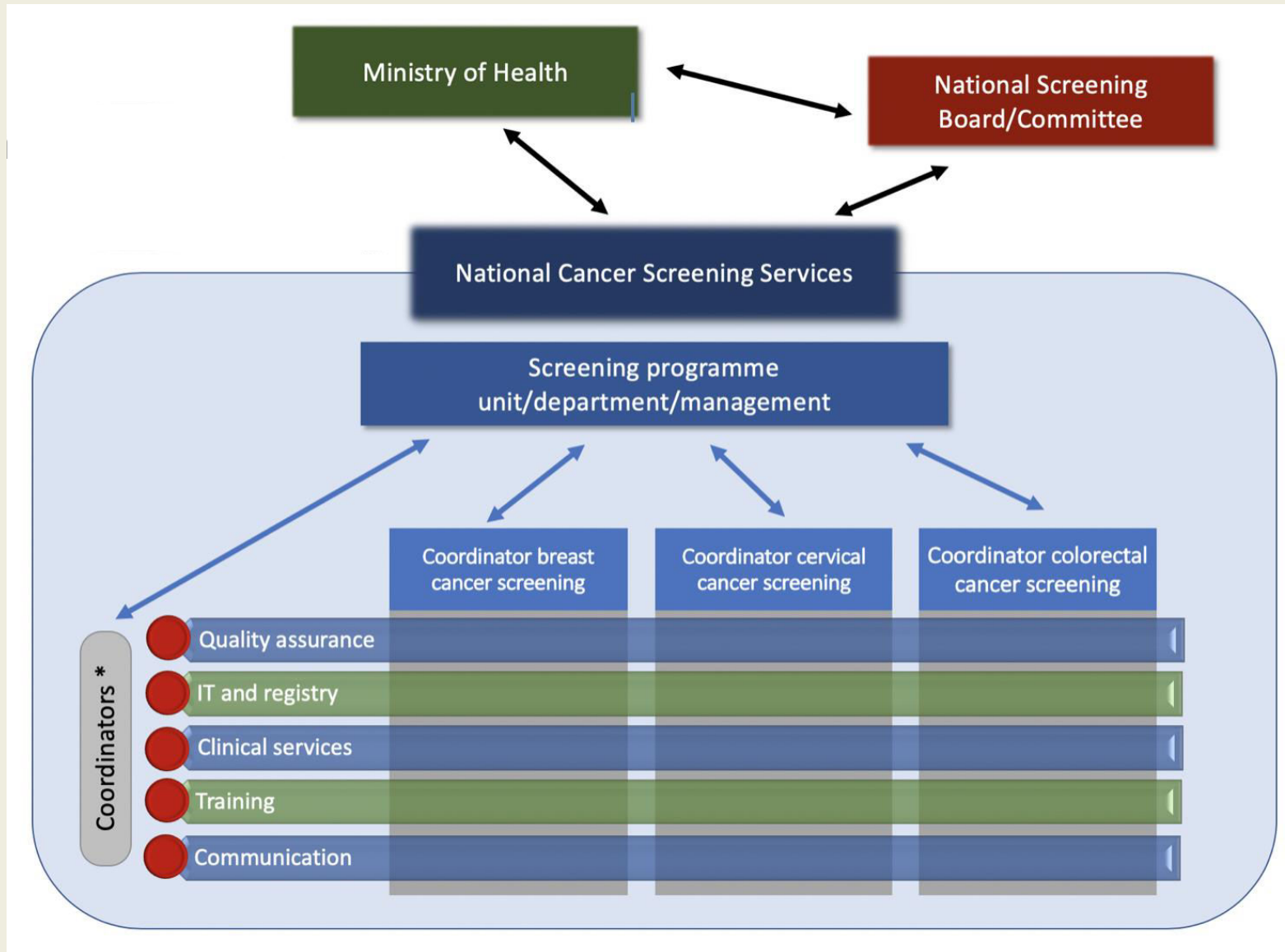
**Collaboratively, identify the intervention elements that are 'best fit'. Interventions may be different to suit the local context.**

# Improving cancer care coordination and screening

## Main bottlenecks

- ✓ **Governance and legislation**
- ✓ Screening test and diagnosis – guidelines and protocols
- ✓ **Organisation, funding and staff**
- ✓ Invitations and communication with the screening participants
- ✓ Raising awareness
- ✓ **Data and IT system**
- ✓ Quality assurance
- ✓ Research

# Screening governance/leadership coordination and interaction





## INFO TECH & COMMUNICATION

Local, Local Area  
Patient Portal  
Local & Imaging Web  
Clinical Decision Support Tools  
Hospital Website

## TERTIARY CARE

Academic  
Healthcare  
Cancer Institute  
Cancer Care Clinic  
Hospital Website

## SECONDARY CARE PRACTICE

Healthcare Practice  
General Practice  
Specialty  
Hospital Website

## PRIMARY CARE PRACTICE

Family Practice  
Specialty  
Community Clinic  
Nurse Practitioner  
Physician

## COMPLEMENTARY & ALTERNATIVE THERAPIES

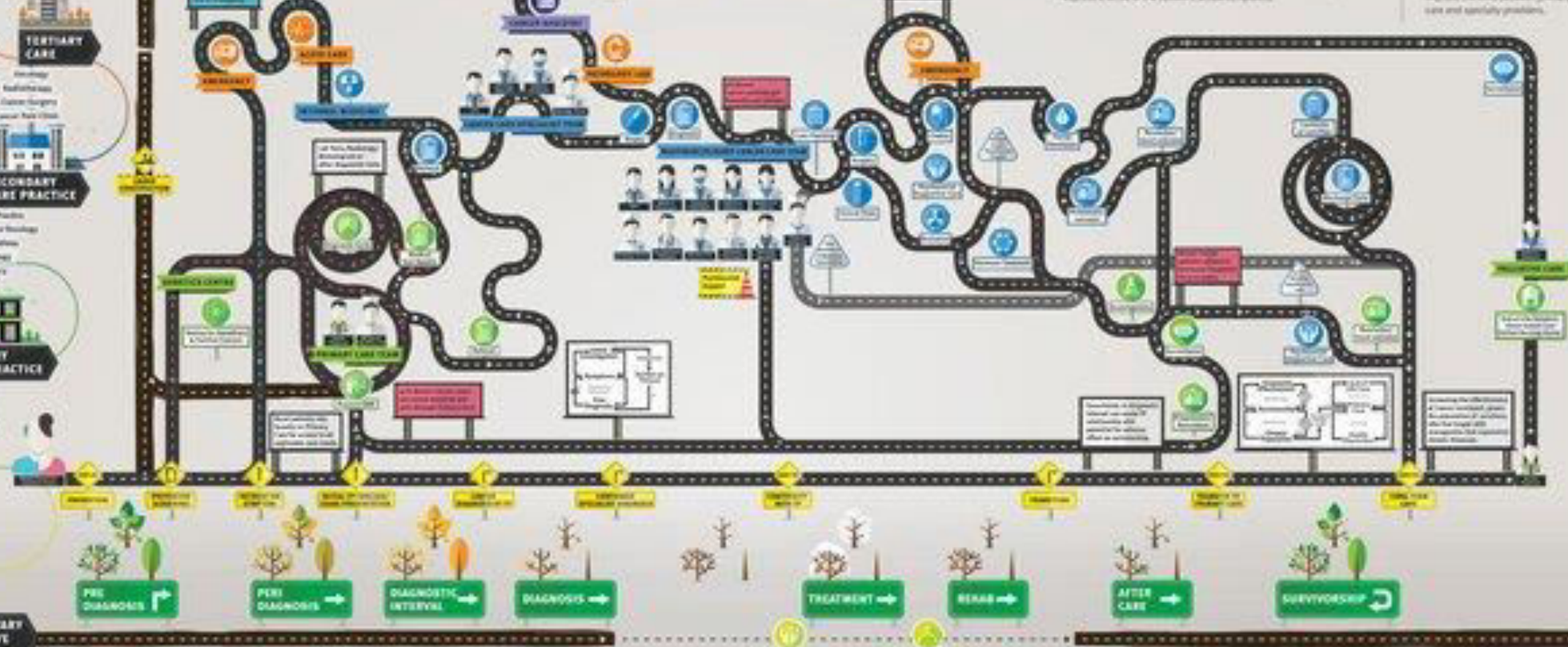
Acupuncture  
Herbal Medicine  
Meditation  
Yoga

## CANCER CARE PATHWAYS IN CANADIAN HEALTHCARE

The Clinical Map is a synthesis of findings across the studies of CanIMap research. It visually models the complex systems of care for breast and colorectal cancers, portraying the general processes of Canadian cancer care. The system map reveals system-level issues while allowing to explore a range of the system's actual components.

## CanIMap

Improving Cancer Care Together  
RESEARCH SYNTHESIS MAP  
The Mission: Enhance the capacity of community-based primary healthcare clinicians to provide care to cancer patients, and to improve the links between primary care and specialty providers.



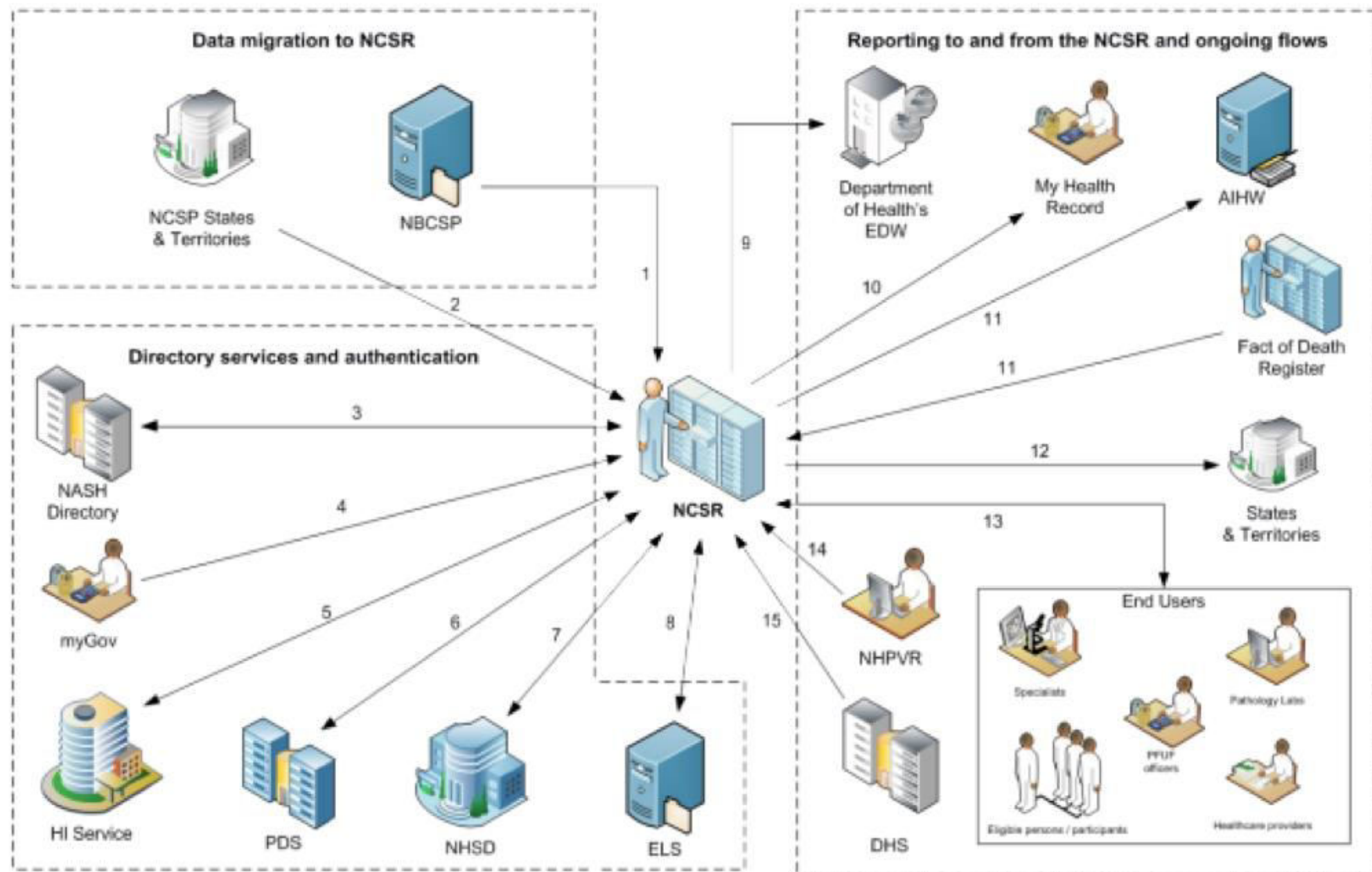
Primary Care	Secondary Care	Tertiary Care
Family Practice Specialty Community Clinic Nurse Practitioner Physician	Healthcare Practice General Practice Specialty Hospital Website	Academic Healthcare Cancer Institute Cancer Care Clinic Hospital Website



Province/Territory	Primary Care	Secondary Care	Tertiary Care
Alberta	100	100	100
British Columbia	100	100	100
Manitoba	100	100	100
Ontario	100	100	100
Quebec	100	100	100
Saskatchewan	100	100	100
Atlantic	100	100	100

Primary Care	Secondary Care	Tertiary Care
Family Practice Specialty Community Clinic Nurse Practitioner Physician	Healthcare Practice General Practice Specialty Hospital Website	Academic Healthcare Cancer Institute Cancer Care Clinic Hospital Website

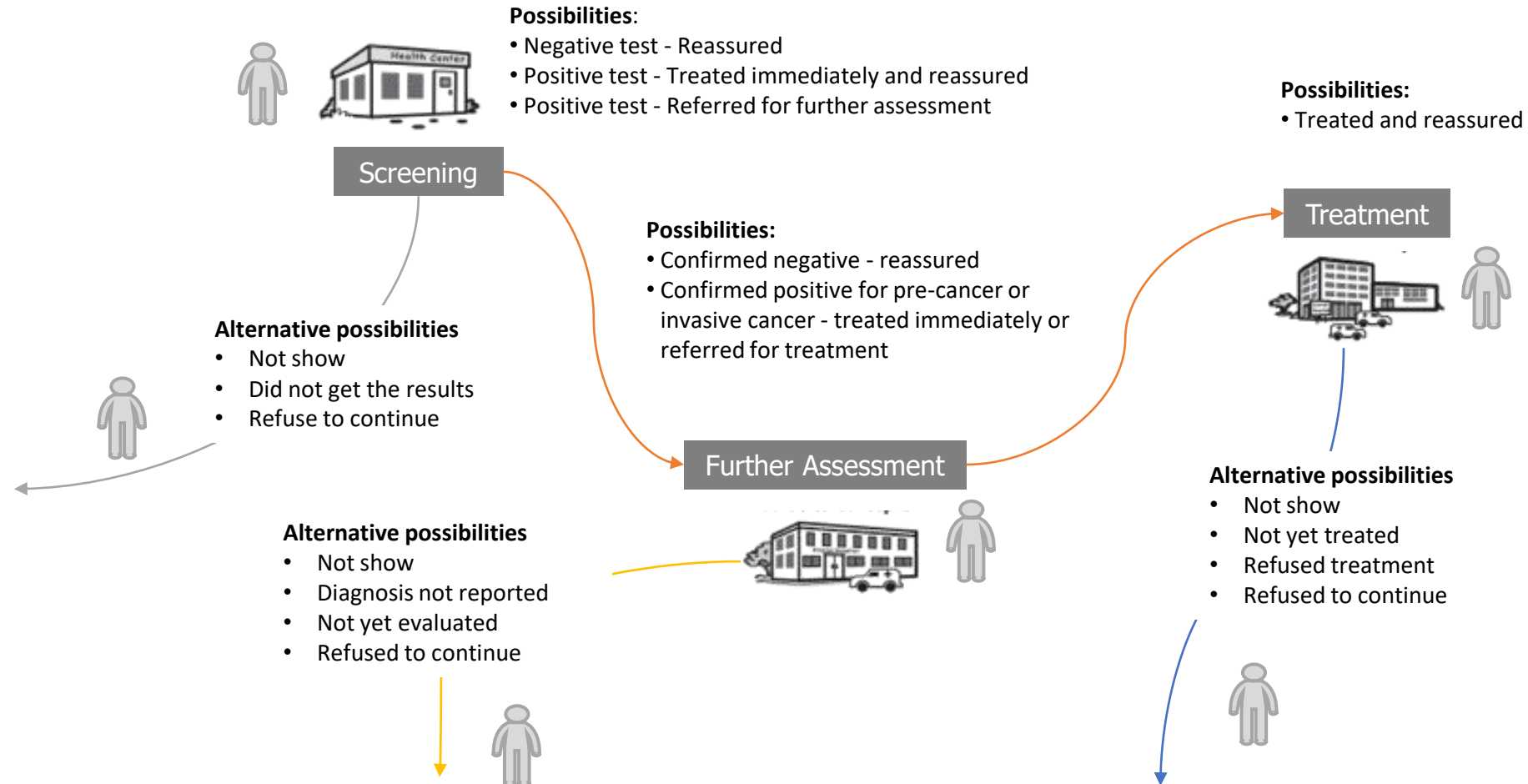
Primary Care	Secondary Care	Tertiary Care
Family Practice Specialty Community Clinic Nurse Practitioner Physician	Healthcare Practice General Practice Specialty Hospital Website	Academic Healthcare Cancer Institute Cancer Care Clinic Hospital Website





# Health Information System

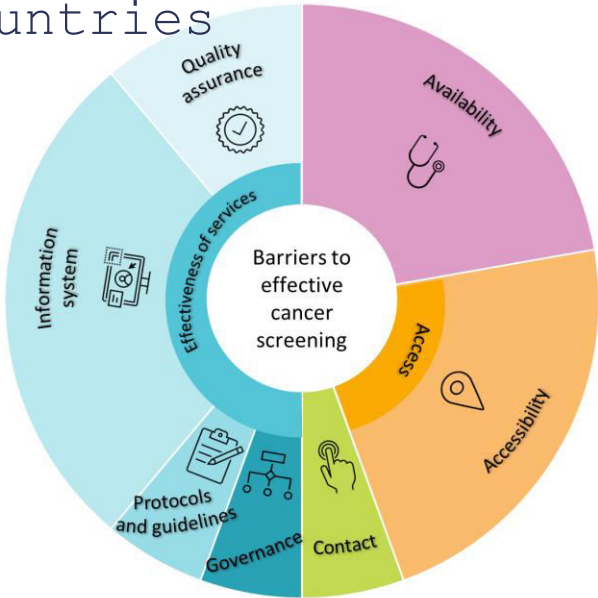
## Tracking of participants



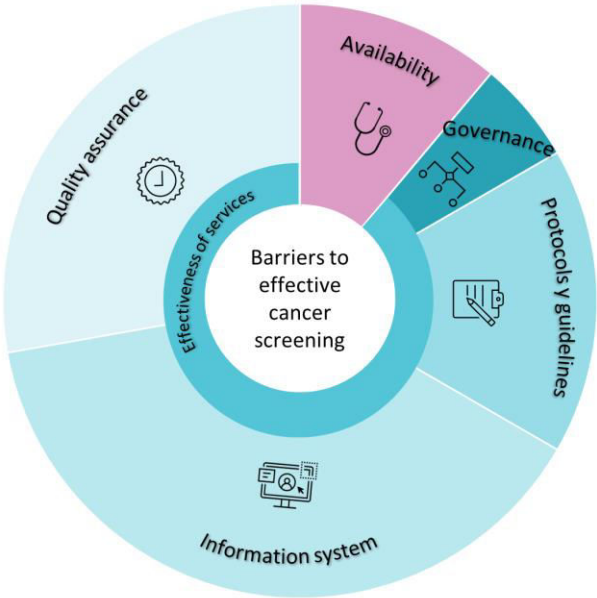
Results

Prioritized barriers by representatives of MoH from selected countries

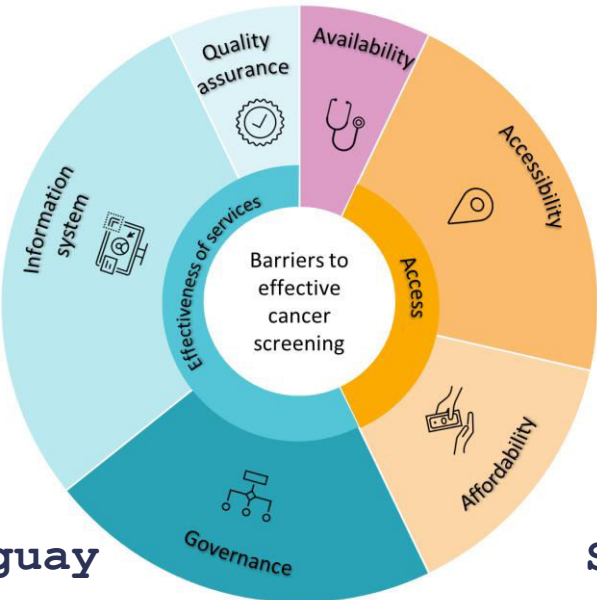
IARC unpublished data



Chile



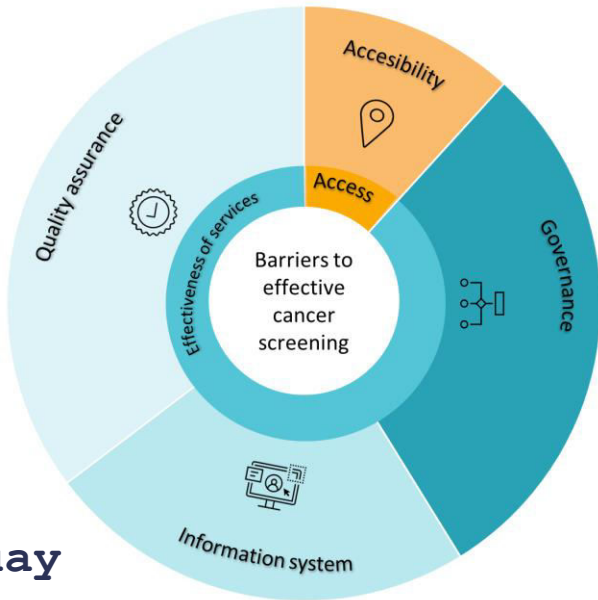
Cuba



Paraguay



Suriname

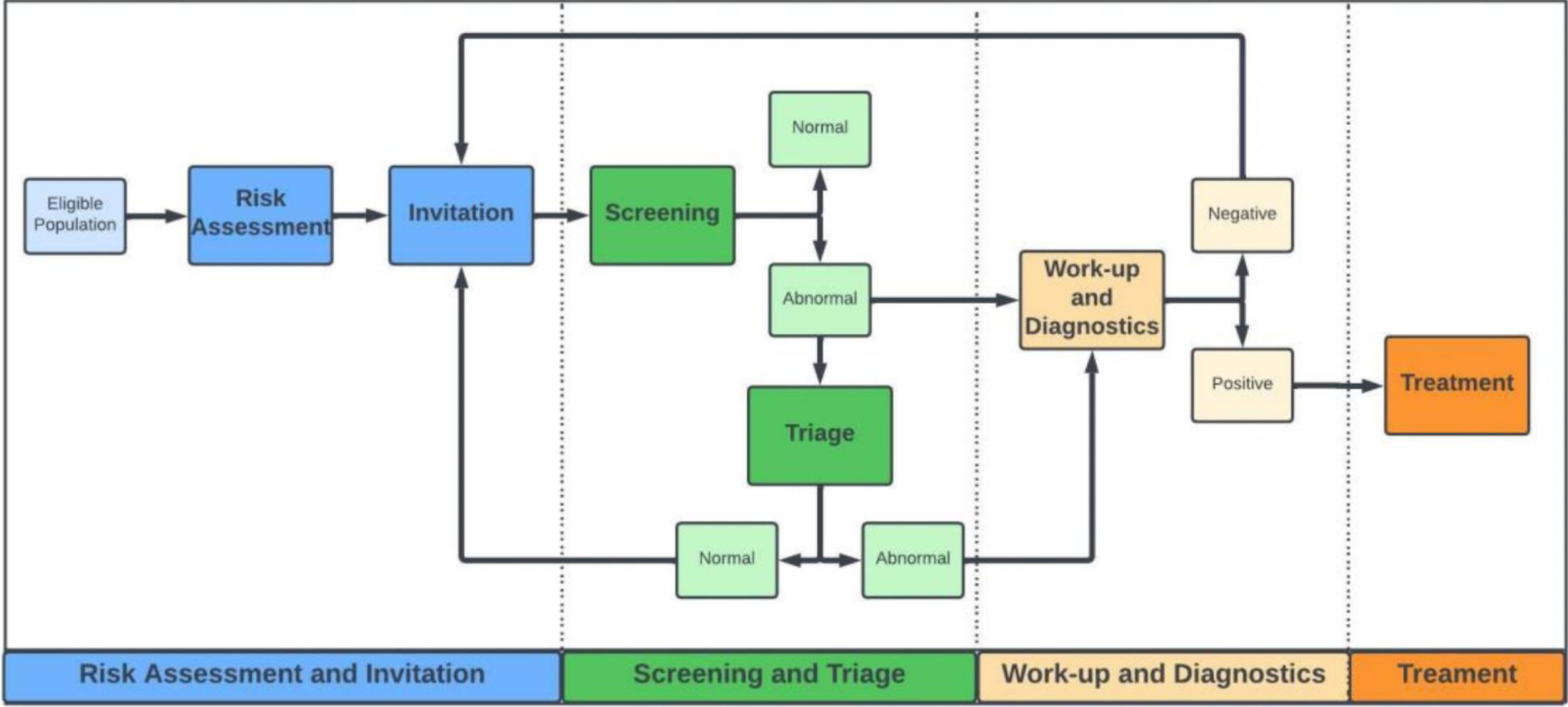


Uruguay



## **DELIVERABLE 2.1**

**PROCEEDINGS OF WORKSHOP TO  
DELIBERATE ON PERFORMANCE  
INDICATORS**





## Delphi Study: Results

### Round 2 Final Scores

1. Detection Rate
2. Interval Cancer Rate (after screening test and further assessment)
3. Test Result
4. Compliance with Further Assessment
5. Participation Rate
6. Time from Positive Screen to First Diagnostic Procedure
7. Examination Coverage
8. Opportunistic Testing
9. Cause-Specific Mortality
10. Interval Cancer Rate (after negative screening test)
11. Invitation Coverage
12. Complications Screening Test
13. Positive Predictive Value Screening Test
14. False Positive Rate
15. Complications Further Assessment
16. Episode Sensitivity
17. Retention Rate
18. Crude Incidence Rate
19. Time from Screen Test to Notification of Result



## RECOMMENDATIONS ON BEST PRACTICES IN CERVICAL SCREENING PROGRAMMES

AUDIT OF CANCERS, LEGAL AND ETHICAL  
FRAMEWORKS, COMMUNICATION, AND  
WORKFORCE COMPETENCIES

IARC WORKING GROUP  
REPORT NO. 11

## How to communicate in a crisis situation

### Be prepared



Create a stakeholder  
network



Establish a coordination  
mechanism



Create a crisis  
communication plan



Monitor public opinion



Prepare messages



Communicate with  
the public

### Respond in a planned manner



Coordinate and engage



Design a communication  
response



Implement the crisis  
communication plan



Monitor public opinion  
and media

### Evaluate



Conduct a review



Share lessons learned



Revise the crisis  
communication plan  
based on lessons  
learned

# Improving the Quality of Cancer Screening

SELF-PACED LEARNING PROGRAMME

© Nick Youngson CC BY-SA 3.0 Alpha Stock Images

Español (Spanish), Русский (Ruso)

**For cancer screening programme managers, clinicians, nurses and midwives, and social and community workers**

Share this resource



## 3 online learning modules

Of about 1.5 to 2 hours each



## Case studies and quizzes

In each module, to consolidate new knowledge



## Pre-course test and final test

To measure your progress



## References

Quick links to references and resources

<https://learning.iarc.fr/edp/courses/pgm-cancer-screening/>



## Conclusions

- Countries should work towards a **highly organized cancer screening programme**.
- Lessons learnt from **pilots** will allow an adequate scaling up.



# Thank you!

International Agency  
for Research on Cancer

